NEW ZEALAND EQUITY RESEARCH FOOD, BEVS, & AGRI VITICULTURE 25 FEBRUARY 2021

# Delegat Group

# 1H21 Result — Hitting all the Right Notes

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#### NEUTRAL =



Delegat (DGL) delivered another period of robust earnings growth, ahead of expectations, underpinned by strong sales growth and margin expansion. DGL reported 1H21 operating NPAT of NZ\$43m, up +25% on the prior year, and lifted full year guidance to NZ\$67m. DGL continues to demonstrate its ability to drive earnings growth, with further opportunity as it penetrates further into the North American market. Trading on a 12 month forward PE multiple of 22x, we view valuation as broadly fair but would see any price weakness as creating attractive entry points. NEUTRAL.

NZX Code	DGL	Financials: Jun/	20A	21E	22E	23E	Valuation (x)	20A	21E	22E	23E
Share price	NZ\$15.20	NPAT* (NZ\$m)	64.1	68.4	76.5	80.9	PE	24.0	22.5	20.1	19.0
Target price	NZ\$16.20	EPS* (NZc)	63.4	67.7	75.7	79.9	EV/EBIT	19.7	17.5	15.8	15.1
Risk rating	Medium	EPS growth* (%)	26.2	6.8	11.9	5.6	EV/EBITDA	16.7	15.1	13.8	13.
ssued shares	101.1m	DPS (NZc)	17.0	18.0	19.0	21.0	Price / NTA	3.9	3.4	3.0	2.
Market cap	NZ\$1,537m	Imputation (%)	100	100	100	100	Cash div yld (%)	1.1	1.2	1.3	1.
Avg daily turnover	9.0k (NZ\$108k)	*Based on normalis	ed profit	S			Gross div yld (%)	1.6	1.6	1.7	1.

#### What's changed?

- Earnings: We lift our FY21E operating NPAT forecast +6% to NZ\$68m. We make limited net changes to our medium-term
- Target price: We lift our target price +7% to NZ\$16.20 on the back of earnings changes and higher peer multiples.

#### Result highlights

- 1H21 case sales increased +7% DGL continues to perform well in its target growth market of North America (up +17%), with strong case sales growth against a backdrop of benign market growth for imported wine. The UK/Europe market also experienced solid growth (up +12%), as DGL continues to benefit from growth in the convenience market.
  - Average realised price increased +2%, with favourable country/product mix offsetting foreign exchange headwinds.
- 1H21 EBIT margin 37%, up +300bps on prior comparable period Margin uplift was driven by 1) improvements in the sales mix, and 2) lower operating expenses as a result of border closures and limited in-store promotional activity.
- Balance sheet healthy 1H21 net debt of NZ\$254m was down -2% on the prior period. DGL is in a period of catch up capex, with projects delayed due to COVID-19 restrictions, however, strong forecast cash flows are expected to cover the uplift.
  - 1H21 capex was NZ\$37m (FY21 guidance NZ\$52m). Capex is targeted towards further winery development and additional land acquisition, predominantly in Hawkes Bay, with sales forecasts backed by its current land bank.

### Increased guidance on back of strong operating result

DGL lifted its FY21 case sales target +1% to +3% growth, and increased Operating NPAT guidance to NZ\$67m from NZ\$60m-NZ\$65m. Whilst we expect growth to slow in the second half (from lower case sales growth and higher expenses), we view guidance as conservative as is typical ahead of the key harvest period. Over the medium-term we continue to see robust earnings growth, with strong margin recovery in FY21. Case sales growth forecasts are underpinned by DGL's current land bank.

### Early harvest indications

DGL is entering the important harvest period. Early indications suggest vintage 2021 may be slightly softer than the prior year, and as such we have factored in an increase our COGS/case assumption from FY22. We expect to see a harvest update in May 2021.

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### Delegat Group (DGL)

Priced as at 24 Feb 2021 (NZ\$)					15.20						
12-month target price (NZ\$)*					16.20	Spot valuations (NZ\$)					
Expected share price return					6.6%	1. DCF					15.10
Net dividend yield					1.2%	2. Comparative multiples					15.00
Estimated 12-month return					7.8%	3. n/a					n/a
Key WACC assumptions						DCF valuation summary (NZ\$m)					
Risk free rate					2.30%	Total firm value					1,823
Equity beta					1.31	(Net debt)/cash					(231)
WACC					7.1%	Less: Capitalised operating leases					(65)
Terminal growth					2.0%	Value of equity					1,527
Profit and Loss Account (NZ\$m)	2019A	2020A	2021E	2022E	2023E	Valuation Ratios	2019A	2020A	2021E	2022E	2023E
Sales revenue	278.0	304.2	320.4	343.0	369.6	EV/EBITDA (x)	18.3	16.0	14.5	13.2	12.6
Normalised EBITDA	98.9	112.0	122.3	133.7	139.8	EV/EBIT (x)	21.8	18.8	16.7	15.2	14.4
Depreciation and amortisation	(20.5)	(21.6)	(20.6)	(21.2)	(21.2)	PE (x)	30.3	24.0	22.5	20.1	19.0
Normalised EBIT	83.3	95.2	105.9	116.6	122.4	Price/NTA (x)	4.4	3.9	3.4	3.0	2.7
Net interest	(12.4)	(10.8)	(10.9)	(10.3)	(10.2)	Free cash flow yield (%)	1.6	3.7	2.0	3.4	4.4
Associate income	0	0	0	0	0	Net dividend yield (%)	1.1	1.1	1.2	1.3	1.4
Tax	20.1	23.6	26.6	29.8	31.4	Gross dividend yield (%)	1.6	1.6	1.6	1.7	1.9
Minority interests	0	0	0	0	0						
Normalised NPAT	50.8	64.1	68.4	76.5	80.9	Capital Structure	2019A	2020A	2021E	2022E	2023E
Abnormals/other	0	0	0	0	0	Interest cover EBIT (x)	6.7	8.8	9.7	11.3	12.1
Reported NPAT	46.8	64.1	68.4	76.5	80.9	Interest cover EBITDA (x)	8.0	10.4	11.2	13.0	13.8
Normalised EPS (cps)	50.2	63.4	67.7	75.7	79.9	Net debt/ND+E (%)	43.1	37.2	33.7	28.2	21.7
DPS (cps)	17.0	17.0	18.0	19.0	21.0	Net debt/EBITDA (x)	2.7	2.1	1.9	1.5	1.1
Growth Rates	2019A	2020A	2021E	2022E	2023E	Key Ratios	2019A	2020A	2021E	2022E	2023E
Revenue (%)	8.7	9.4	5.3	7.1	7.7	Return on assets (%)	10.5	11.6	12.2	13.0	13.4
EBITDA (%)	10.4	13.2	9.2	9.4	4.6	Return on equity (%)	14.2	15.8	15.0	14.9	14.1
EBIT (%)	11.8	14.3	11.3	10.1	5.0	Return on funds employed (%)	0.0	0.0	0.0	0.0	0.0
Normalised NPAT (%)	13.1	26.2	6.8	11.9	5.6	EBITDA margin (%)	35.6	36.8	38.2	39.0	37.8
Normalised EPS (%)	13.1	26.2	6.8	11.9	5.6	EBIT margin (%)	30.0	31.3	33.1	34.0	33.1
Ordinary DPS (%)	30.7	0.0	5.9	5.6	10.5	Capex to sales (%)	10.9	8.9	16.2	9.6	5.4
						Capex to depreciation (%)	148	126	252	156	94
Cash Flow (NZ\$m)	2019A	2020A	2021E	2022E	2023E	Imputation (%)	100	100	100	100	100
EBITDA	98.9	112.0	122.3	133.7	139.8	Pay-out ratio (%)	34	27	27	25	26
Working capital change	(4.6)	3.1	(2.5)	(8.5)	(10.9)						
Interest & tax paid	(29.7)	(27.7)	(37.5)	(40.0)	(41.6)	Operating Performance	2019	2020A	2021E	2022E	2023E
Other	(9.2)	(3.0)	0	0	0	Wine Trading Profit and Loss (NZ\$m)					
Operating cash flow	55.4	84.3	82.2	85.1	87.3	Wine Sales	278.0	304.2	320.4	343.0	369.6
Capital expenditure	(30.4)	(27.2)	(52.0)	(33.0)	(20.0)	COGS	139.6	5 152.9	157.2	166.8	181.4
(Acquisitions)/divestments	(0.3)	(0.4)	0	0	0	Wine Trading Gross Profit	138.4	151.3	163.3	176.3	188.2
Other	(1.8)	(7.0)	(3.3)	(3.3)	(3.2)	Operating Costs	34.7	7 34.5		38.5	44.5
Funding available/(required)	22.9	49.7	26.9	48.9	64.1	Wine Trading EBITDA	103.7	7 116.8	126.5	137.8	143.7
Dividends paid	(15.2)	(17.2)	(18.2)	(19.2)	(21.2)	Depreciation: Wine Trading	20.5	21.6	20.6	21.2	21.2
Equity raised/(returned)	0	0	0	0	0	Wine Trading EBIT	83.3		105.9	116.6	122.4
(Increase)/decrease in net debt	6.3	23.5	8.7	29.7	42.9	Interest, Tax	32.5	34.4	37.5	40.0	41.6
Balance Sheet (NZ\$m)	2019A	2020A	2021E	2022E	2023E	Wine Trading NPAT	50.8	8 60.8	68.4	76.5	80.9
Working capital	166.6	171.5	178.3	190.9	205.7	Case Sales ('000s)					
Fixed assets	525.2	537.7	573.4	589.3	591.9	UK/Ireland & Europe:	896	5 1,101	1,156	1,179	1,203
Intangibles	5.0	5.4	5.4	5.4	5.4	USA/Canada:	1,332			1,772	2,020
Right of use asset	61.1	58.5	55.7	53.0	50.4	NZ, AU, AsiaPac:	780			622	618
Other assets	1.1	3.7	3.7	3.7	3.7	Total Case Sales ('000)	3,008			3,573	3,840
Total funds employed	758.9	776.9	816.5	842.3	857.2	. Star case sales ( 000)	5,000	5,277	5,571	0,575	5,040
Net debt/(cash)	270.3	239.5	230.8	201.1	158.3	Case Pricing (NZ\$)					
Lease liability	86.4	84.1	82.2	80.3	78.5	Average "Price" per Case (NZ\$)	92.4	92.8	94.5	96.0	96.3
Other liabilities	45.4	48.7	48.7	48.7	48.7	Average "COGS" per Case (NZ\$)	46.4			46.7	47.2
Shareholder's funds	356.7	404.6	454.8	512.1	571.8	srage coos per case (1424)	70.5	10.7	70.0	10.7	₹7.2
Minority interests	0	0	0	0	0						
Total funding sources	758.9	776.9	816.5	842.3	857.2						
			- 20.0								

<sup>\*</sup>Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend

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### 1H21 result summary

DGL posted a strong 1H21 result with case sales growth ahead of expectations and higher operating margins. DGL has lifted its FY21 case sales guidance +1.3% to 3,391k, which implies slower sales growth occurring the second half (1H21 +7.4%, 2H21E -1.0%). We suspect the 1H21 sales may have been buoyed by supply chain congestion concerns leading to higher order volumes. Operating EBIT margin increased to 37% (1H20 34%). Margin expansion was driven by favourable market and product mix changes, alongside lower selling and marketing costs, with COVID-19 limiting ability to travel and run in-store tastings.

DGL increased its FY21 Operating NPAT guidance to NZ\$67m (previously NZ\$60m to NZ\$65m).

Figure 1. 1H21 result summary (NZ\$m)

	1H20	1H21	% chg	Comment
Revenue	156.7	172.8	10.3%	Cases sales +7%, average sales price +2%
UK & Europe (case sales '000)	601	675	12.3%	Strong growth, although on-premise remains sluggish
North America ('000)	722	843	16.8%	Encouraging given benign market growth, benefitting from category growth
NZ, Australia, Asia Pac ('000)	410	344	-16.1%	Lower case sales at the expense of higher margin markets
COGS	(74.1)	(82.0)	10.7%	
Gross profit	82.6	90.8	9.9%	Gross margin 53% flat on pcp
Other expenses	(18.4)	(14.7)	-20.3%	Lower selling expenses due to COVID-19 disruption
Operating EBITDA	64.2	76.1	18.6%	Improved market mix helped margin uplift
Depreciation & ammortisation	(10.7)	(11.6)	8.8%	
Operating EBIT	53.5	64.5	20.5%	EBIT margin expansion. 1H21 37% vs 34% prior period
Interest expense	(5.7)	(4.9)	-13.7%	Lower interest rates
PBT	47.8	59.6	24.6%	
Tax	(13.5)	(16.5)	22.5%	Effective tax rate 28%
Operating NPAT	34.4	43.1	25.4%	FY21 guidance NZ\$67m
IFRS adjustment	(4.5)	(3.9)	-12.7%	
Reported profit	29.9	39.2	31.1%	
Reported EPS	29.6	38.8	31.1%	
DPS	-	-	n/a	Does not pay an interim. FY21E final 18cps (FY20 17cps)
Balance sheet and cashflow				
Inventory	142.9	144.4	1%	Inventory sufficient to support case sale growth
Working capital	168.2	169.6	1%	
Net debt (cash)	267.8	254.1	-5%	Higher capex. Net debt expected to decline into June
Operating cashflow	35.5	42.9	21%	
Capex	11.5	36.3	215%	Contains catch up capex due to 2H20 COVID-19 disruption. FY21 guidance NZ\$55m

Source: Forsyth Barr analysis

### Earnings changes and investment view

We lift our FY21E operating NPAT forecast +6% to NZ\$68m, slightly ahead of DGL's guidance of NZ\$67m. Our revisions reflect higher case sales guidance (+1.3%), higher average selling price (+0.5%), and improved margin assumptions on the back of 1) market mix changes, and 2) lower marketing expenses. We have made limited underlying changes to our medium-term forecasts, with the small negative revisions in FY23 driven by FX assumptions.

Figure 2. Earnings changes (NZ\$m)

		FY21E			FY22E			FY23E	
	old	new	% chg	old	new	% chg	old	new	% chg
Revenue	315.0	320.4	1.7%	341.3	343.0	0.5%	378.7	369.6	-2.4%
EBITDA	116.9	122.3	4.6%	130.9	133.7	2.1%	140.2	139.8	-0.3%
EBIT	100.6	105.9	5.3%	113.8	116.6	2.4%	122.8	122.4	-0.3%
NPAT	64.6	68.4	5.9%	74.6	76.5	2.6%	81.1	80.9	-0.3%
EPS (cps)	63.9	67.7	5.9%	73.8	75.7	2.6%	80.2	79.9	-0.3%
DPS (cps)	18.0	18.0	-	19.0	19.0	-	21.0	21.0	-

Source: Forsyth Barr analysis

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We lift our target price to NZ\$16.20; NEUTRAL

We lift our target price +NZ\$1.00 (+7%) to NZ\$16.20, largely reflective of earnings changes and more than offsetting changes to our cost of capital assumptions.

Our WACC estimate has increased from 6.8% to 7.1% following changes to our risk free rate (from 1.3% to 2.3%) and market risk premium (from 6.0% to 5.5%), consistent with our strategy report, *Still a One Way Bet? — Updated WACC Assumptions*, published 12 February 2021.

We view DGL as a high quality company with a strong track record of delivering earnings growth, which deserves to trade at a premium to other New Zealand agriculture names. However, at a 22x 12 month forward PE ratio, DGL is trading broadly in line with peers and close to our view of fair value. Recent trading illustrates DGL's ability to execute during a challenging period, and we view any price weakness as creating attractive entry points.

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Figure 3. Price performance



Source: Forsyth Barr analysis

Figure 4. Substantial shareholders

Shareholder	Latest Holding
Jim & Rose Delegat	66.1%
K & M Douglas Trust	10.0%

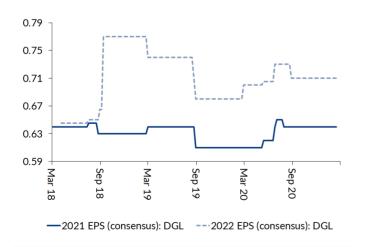
Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

Figure 5. International valuation comparisons

Company	Code	Price	Mkt Cap	P	E	EV/EE	BITDA	EV/E	BIT	Cash Yld
(metrics re-weighted to reflect DGL's ba	(m)	2021E	2022E	2021E	2022E	2021E	2022E	2022E		
Delegat Group	DGL NZ	NZ\$15.20	NZ\$1,537	22.5x	20.1x	14.5x	13.3x	16.8x	15.2x	1.2%
TREASURY WINE ESTATES	TWE AT	A\$11.07	A\$7,986	28.3x	25.9x	14.4x	13.7x	19.3x	18.2x	2.5%
CONSTELLATION BRANDS INC-A	STZ US	US\$222.43	US\$43,127	22.2x	20.4x	17.3x	16.1x	19.5x	18.2x	1.5%
PERNOD RICARD SA	RI FP	€160.50	€42,031	28.7x	25.0x	19.3x	17.4x	22.2x	19.9x	2.0%
HEINEKEN NV	HEIA NA	€85.50	€49,248	<0x	23.7x	15.3x	12.5x	51.0x	18.9x	1.6%
SCALES*	SCL NZ	NZ\$4.82	NZ\$685	21.3x	19.1x	9.5x	8.7x	13.4x	12.0x	4.5%
COMVITA*	CVT NZ	NZ\$3.38	NZ\$236	22.0x	17.9x	11.9x	10.8x	21.4x	17.9x	1.5%
			Compco Average:	24.5x	22.0x	14.6x	13.2x	24.5x	17.5x	2.3%
EV = Current Market Cap + Actual Net [	Debt		DGL Relative:	-8%	-9%	-1%	1%	-31%	-13%	-45%

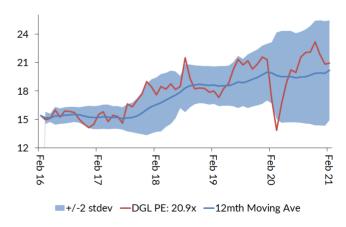
 $Source: {\tt *Forsyth\,Barr\,analysis}, Bloomberg\,Consensus, Compco\,metrics\,re-weighted\,to\,reflect\,headline\,(DGL)\,companies\,fiscal\,year\,end$ 

Figure 6. Consensus EPS momentum (NZ\$)



Source: Forsyth Barr analysis

Figure 7. One year forward PE (x)



Source: Forsyth Barr analysis

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