

Radius Residential Care

2026 ASM—A Much Bigger Radius of Care

JAMES LINDSAY

james.lindsay@forsythbarr.co.nz
+64 9 368 0145

GEORGIO TOULIS

georgio.toulis@forsythbarr.co.nz
+64 9 918 9293

GORDON SIMS

gordon.sims@forsythbarr.co.nz
+64 9 918 9248

Radius Residential Care (RAD) provided details on its ambitious Care expansion plans at its 2026 ASM, aiming to more than double aged-care capacity over the next decade through 20 new care homes, materially exceeding our forecasts. Private investors are expected to fund the majority of the land and buildings, with RAD leasing the properties and funding operating assets. The strategy responds to a sector that has struggled to fund new beds, with industry estimates projecting a ~12k aged residential care bed shortfall by 2032. It also underpins management's forecast c.+13% FY26–FY31 operating revenue CAGR, versus c.+11% over the past five years. RAD also introduced Radius Health, bringing Home Support, Cibus, Luma, and Radius Shop under one brand and extending the group beyond core residential care. While these activities remain small, they are EBITDA accretive and capital-light. For FY27, occupancy has lifted year-on-year, the 90-bed Karori home has been integrated, and guidance for underlying growth in key metrics was reiterated. We incorporate two near-term developments into our medium-term bed forecast, lifting our blended spot valuation +4% to NZ\$0.54.

NZX code	RAD	Financials: Mar/	26A	27E	28E	29E	Valuation (x)	26A	27E	28E	29E
Share price	NZ\$0.42	Rev (NZ\$m)	202.3	220.7	228.0	250.4	PE	13.7	9.1	7.6	6.8
Spot Valuation	NZ\$0.54 (from 0.52)	NPAT* (NZ\$m)	8.6	13.0	15.5	17.4	EV/EBIT	11.9	10.4	9.7	9.0
Risk rating	Medium	EPS* (NZc)	3.0	4.6	5.5	6.1	EV/EBITDA	8.6	7.5	6.9	6.3
Issued shares	283.5m	DPS (NZc)	2.2	2.6	2.9	3.5	Price / NTA	2.1	1.9	1.6	1.5
Market cap	NZ\$117.6m	Imputation (%)	100	100	100	100	Cash div yld (%)	5.3	6.3	7.0	8.4
Avg daily turnover	184.9k (NZ\$71k)	*Based on normalised profits					Gross div yld (%)	7.4	8.7	9.7	11.7

What's changed?

- **Earnings:** Our FY27/FY28 forecasts remain broadly unchanged, while FY29 underlying EBITDA lifts +2%.
- **Spot valuation:** Our blended spot valuation lifts +4% to NZ\$0.54, reflecting the inclusion of Belfast and Hokitika beds in FY29.

FY27 trading update sees occupancy lift

Management reported current occupancy of 96.7%, up from 95.6% on 12 August 2025, with occupied beds up +6% pcp to 1,923. RAD appears to now be operating close to our ~97% sustainable occupancy assumption: a level we had forecast for FY29. With further occupancy gains increasingly difficult to achieve, care bed expansion is becoming the key earnings growth driver. Additionally, RAD reiterated FY27 guidance for underlying growth in key financial metrics.

20 hospitals in 10 years—unit economics appear attractive

RAD aims to add up to c.2k care beds over the next 10 years through 20 new 80–100-bed care hospitals, largely funded by private investors. Management has identified a 900-bed 'in-progress' pipeline over the next c.five years, supporting a NZ\$370m FY31 operating revenue forecast. Our estimates remain materially lower (FBe FY31: c.NZ\$263m), pending greater certainty on project timelines and execution. Despite this, we view RAD's capital-light economics as attractive: we estimate all 20 hospitals could generate up to c.NZ\$20m of NPAT at full maturity if unit economics remain similar to today.

Radius Health vision grows

Health Services generated NZ\$7.4m of FY26 revenue and NZ\$0.6m of underlying EBITDA, c.2% of group underlying EBITDA. The newly announced Radius Health brand brings Luma, Radius Shop, Cibus, and Home Support under one brand. Cibus menus and systems are used at 49 sites, up seven from FY25; Luma continence products have been rolled out across RAD's homes; and Home Support is an ACC Maximise Independence provider.

This publication is not for reproduction, public circulation or the use of any third party (whether in whole or in part) without the prior written consent of Forsyth Barr Capital Markets Limited.

Forsyth Barr has been engaged and paid by the company covered in this report for ongoing research coverage. Please refer to the full disclaimers and disclosures.

Radius Residential Care Limited (RAD)

Market Data (NZ\$)

Priced as at 12 Aug 2026	0.42
52 week high / low	0.44 / 0.34
Market capitalisation (NZ\$m)	117.6

Carbon and ESG (CESG)**

CESG rating	n/a
CESG score	n/a
Sector average CESG score	n/a
NZ average CESG score	n/a

Spot valuation (NZ\$)

Peers comparable	0.36
DCF	0.65
Dividend Discount Model (DDM)	0.50

Key WACC assumptions

Risk free rate	5.00%
Equity beta	0.88
WACC	9.5%
Terminal growth	1.5%

Profit and Loss Account (NZ\$m)	2025A	2026A	2027E	2028E	2029E
Revenue	177.4	202.3	220.7	228.0	250.4
Normalised EBITDA	32.3	37.1	43.9	48.1	52.5
Depreciation and amortisation	(10.4)	(11.8)	(13.6)	(14.8)	(16.8)
Normalised EBIT	21.9	25.3	30.3	33.3	35.7
Net interest	(12.0)	(11.5)	(11.9)	(12.0)	(11.7)
Associate income	-	-	-	-	-
Tax	(3.1)	(4.3)	(5.4)	(5.9)	(6.7)
Minority interests	-	-	-	-	-
Normalised NPAT	7.4	8.6	13.0	15.5	17.4
Abnormals/other	0.0	1.5	1.3	0.7	1.0
Reported NPAT	7.4	10.1	14.3	16.2	18.4
Normalised EPS (cps)	2.6	3.0	4.6	5.5	6.1
DPS (cps)	1.5	2.2	2.6	2.9	3.5

Growth Rates	2025A	2026A	2027E	2028E	2029E
Revenue (%)	3.6	14.0	9.1	3.3	9.8
EBITDA (%)	9.2	14.7	18.3	9.5	9.3
EBIT (%)	15.4	21.6	18.4	7.4	8.1
Normalised NPAT (%)	>100	16.7	51.2	19.0	12.5
Normalised EPS (%)	>100	17.3	51.2	19.0	12.5
Ordinary DPS (%)	>100	51.7	18.2	11.5	20.7

Cash Flow (NZ\$m)	2025A	2026A	2027E	2028E	2029E
EBITDA	32.3	37.1	43.9	48.1	52.5
Working capital change	2.8	3.7	(1.2)	0.2	1.2
Interest & tax paid	(13.1)	(15.0)	(17.3)	(17.8)	(18.3)
Other	(1.9)	(0.7)	9.0	6.5	3.6
Operating cash flow	20.1	25.1	34.3	36.9	39.0
Capital expenditure	(5.8)	(14.4)	(29.1)	(14.5)	(14.0)
(Acquisitions)/divestments	(0.9)	(14.7)	-	-	-
Other	(3.4)	9.1	(3.3)	(3.6)	(5.2)
Funding available/(required)	9.9	5.2	1.9	18.8	19.8
Dividends paid	(3.8)	(5.7)	(6.8)	(7.7)	(9.1)
Equity raised/(returned)	(0.0)	(0.5)	-	-	-
(Increase)/decrease in net debt	6.0	(1.0)	(4.9)	11.1	10.7

Balance Sheet (NZ\$m)	2025A	2026A	2027E	2028E	2029E
Working capital	(8.8)	(12.3)	(11.0)	(11.1)	(12.2)
Fixed assets	118.2	134.1	155.9	162.0	167.2
Intangibles	18.1	17.9	17.9	17.9	17.9
Right of use asset	109.5	125.6	119.2	112.9	136.3
Other assets	77.1	80.5	85.5	89.3	93.4
Total funds employed	314.1	345.7	367.5	371.0	402.7
Net debt/(cash)	67.7	68.7	73.6	62.5	51.8
Lease liability	122.7	141.5	138.2	134.6	160.9
Other liabilities	47.7	48.4	60.3	70.3	78.0
Shareholder's funds	76.0	87.0	95.4	103.6	112.0
Minority interests	-	-	-	-	-
Total funding sources	314.1	345.7	367.5	371.0	402.7

* Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend** Information on Forsyth Barr's Carbon and ESG (CESG) ratings can be found at www.forsythbarr.co.nz/corporate-news-events/cesg-report

Valuation Ratios	2025A	2026A	2027E	2028E	2029E
EV/Sales (x)	1.8	1.6	1.5	1.5	1.3
EV/EBITDA (x)	9.6	8.6	7.5	6.9	6.3
EV/EBIT (x)	14.1	11.9	10.4	9.7	9.0
PE (x)	16.1	13.7	9.1	7.6	6.8
Price/NTA (x)	2.4	2.1	1.9	1.6	1.5
Free cash flow yield (%)	9.6	18.3	1.6	15.9	16.8
Adj. free cash flow yield (%)	10.0	13.9	20.2	20.3	21.0
Net dividend yield (%)	3.5	5.3	6.3	7.0	8.4
Gross dividend yield (%)	4.9	7.4	8.7	9.7	11.7

Capital Structure	2025A	2026A	2027E	2028E	2029E
Interest cover EBIT (x)	1.8	2.3	2.7	2.8	3.1
Interest cover EBITDA (x)	2.7	3.2	3.7	4.0	4.5
Net debt/ND+E (%)	50.0	48.5	47.5	41.1	34.6
Net debt/EBITDA (x)	2.1	1.9	1.7	1.3	1.0

Key Ratios	2025A	2026A	2027E	2028E	2029E
Return on assets (%)	6.5	7.1	7.9	8.2	8.0
Return on equity (%)	10.8	11.8	16.0	17.3	17.8
Return on funds employed (%)	1.9	2.0	2.8	3.2	3.3
EBITDA margin (%)	18.2	18.3	19.9	21.1	21.0
EBIT margin (%)	12.4	13.2	14.3	14.9	14.7
Capex to sales (%)	3.3	7.1	13.2	6.4	5.6
Capex to depreciation (%)	-57	-123	-214	-98	-83
Imputation (%)	100	100	100	100	100
Pay-out ratio (%)	56	73	57	53	57

Operating Performance	2025A	2026A	2027E	2028E	2029E
Segment EBITDA					
Aged care	46.2	53.6	61.3	64.7	71.3
Retirement villages	2.9	3.2	3.8	5.0	5.2
Support	-16.7	-19.7	-21.2	-21.6	-24.0
Total	32.4	37.1	43.9	48.1	52.5

Key drivers	2025A	2026A	2027E	2028E	2029E
Sales - new units	0	0	20	16	10
Ave price - new sales (NZ 000's)	0	0	500	520	541
Sales - resold units	18	18	20	22	24
Ave price - re-sales (NZ 000's)	427	441	455	470	486
Gross development margin	0%	0%	2%	10%	10%
Gross resales margin	19%	23%	23%	23%	23%

Portfolio	2025A	2026A	2027E	2028E	2029E
Care beds	1,789	1,898	1,993	1,993	2,133
Care bed occupancy	93%	95%	96%	97%	97%
Accommodation supplement beds	882	962	1,050	1,090	1,209
% of beds with supplements	49%	51%	53%	55%	57%

Indicative economics of a 100-bed RAD care facility

Under RAD's leased development model, private property investors fund the land and buildings of each new care hospital, with RAD contributing c.NZ\$2m of initial fit-out and chattels capex per hospital. We estimate a 100-bed hospital could generate c.NZ\$1.0m per annum of post-tax earnings at mature occupancy, assuming FY26 reported EBITDAR per bed of NZ\$31.1k. Additionally, EBITDAR per bed at new homes could be higher than our assumed FY26 average.

The programme does, however, lift lease liabilities. We estimate each incremental 100-bed facility could add c.NZ\$22.5m to RAD's NZ\$141.5m lease liability. We view this as manageable, given: (1) potential for government care funding to continue growing at CPI-plus in light of industry shortages; (2) lease liabilities sitting outside of bank covenant leverage; and (3) the incremental earnings should provide RAD with capacity to retire its c.NZ\$85m of core bank debt over time.

Figure 1. Indicative RAD economics for a generic 100-bed leased care hospital at full maturity

Item	Per bed	Care facility	Notes
Care beds	1	100	Assumed 100-bed facility; deck indicates new care hospitals of 80–100 beds
Occupancy	96.7%	96.7%	ASM 2026 update
Underlying EBITDAR per occupied bed	\$31.1k	\$3.1m	FY26 actual per occupied bed; mature homes modelled at c.NZ\$33k–NZ\$34k
EBITDAR	\$30.1k	\$3.0m	Care beds × occupancy × underlying EBITDAR per occupied bed
Landlord capital (land and buildings)	\$225.0k	\$22.5m	Belfast 100-bed home reference; investor-funded
Lease yield on landlord capital	6.0%	6.0%	Assumed lease yield on landlord-funded land and build cost
Rent/lease costs	(\$13.5k)	(\$1.4m)	Landlord capital × lease yield
EBITDA (post-rent)	\$16.6k	\$1.7m	EBITDAR less rent
Average maintenance capex	(\$2.9k)	(\$0.3m)	Assumes operator-funded fit-out is replaced over a c.seven-year useful life
Pre-tax earnings after maintenance capex	\$13.7k	\$1.4m	
Post-tax earnings	\$9.9k	\$1.0m	Assuming 28% tax rate
RAD capex—fit-out and chattels	\$20.0k	\$2.0m	Estimate of NZ\$20k per bed for operator-funded fit-out and chattels; assume c.seven-year blended useful life (five–10-year range)
Post-tax return on RAD capex	49%	49%	Post-tax earnings/RAD fit-out and chattels capex

Source: Company, Forsyth Barr Analysis

Earnings revisions

We lift our FY27 average occupancy assumption +50bp to 96%, conservatively given RAD's 96.7% occupancy being a point-in-time measure. We incorporate the 100-bed Applefields care home (Belfast), where work has commenced, in FY29 and the 80-bed Hokitika home in 2H29 (construction expected to begin in CY27). Our underlying EBITDA lifts 0%/0%/+2% across FY27/FY28/FY29.

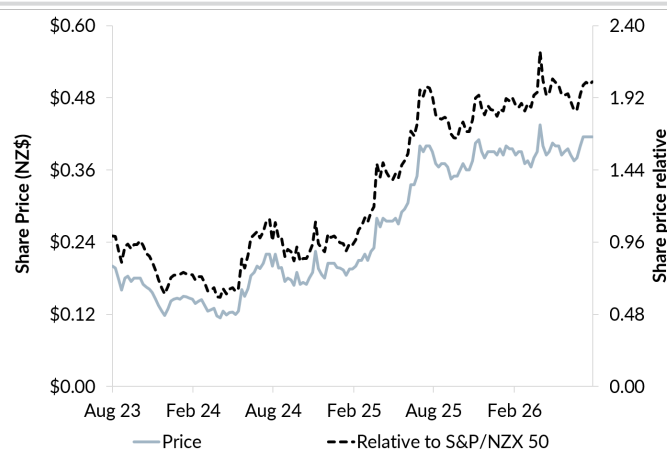
Figure 2. Earnings revisions (NZ\$m)

NZ\$m	FY26 Actual	Old	FY27 New	Change	Old	FY28 New	Change	Old	FY29 New	Change
Revenue	200.1	216.8	218.3	+1%	224.7	225.2	+0%	231.2	247.1	+7%
Deferred management fees	2.2	2.5	2.5	+0%	2.8	2.8	-0%	3.3	3.3	-0%
Total revenue	202.3	219.3	220.7	+1%	227.5	228.0	+0%	234.5	250.4	+7%
Total revenue and other income	205.5	222.9	224.3	+1%	231.4	231.9	+0%	238.9	254.8	+7%
Employee costs	(123.0)	(131.5)	(132.4)	+1%	(133.3)	(133.6)	+0%	(135.1)	(144.7)	+7%
Depreciation expense	(13.2)	(13.6)	(13.6)	+0%	(14.8)	(14.8)	+0%	(14.9)	(16.8)	+12%
Finance costs	(11.6)	(12.0)	(12.0)	-0%	(12.1)	(12.1)	-0%	(11.2)	(11.9)	+7%
Other expenses	(43.3)	(46.2)	(46.5)	+1%	(49.3)	(49.4)	+0%	(52.6)	(56.3)	+7%
Total expenses	(191.2)	(203.3)	(204.5)	+1%	(209.4)	(209.9)	+0%	(213.9)	(229.7)	+7%
Profit (loss) before income tax	14.3	19.6	19.7	+1%	22.0	22.0	+0%	25.0	25.1	+0%
Income tax expense	(4.3)	(5.4)	(5.4)	+1%	(5.8)	(5.9)	+1%	(6.4)	(6.7)	+3%
Profit for the period (NPAT)	10.1	14.2	14.3	+1%	16.1	16.2	+0%	18.6	18.4	-1%
Underlying EBITDA	27.4	33.7	33.8	+0%	37.7	37.8	+0%	39.2	40.1	+2%

Source: Company, Forsyth Barr analysis

Additional data

Figure 3. Share price performance



Source: LSEG, Forsyth Barr analysis

Figure 4. Substantial shareholders

Shareholder	Latest Holding
Kade Kings Limited	33.3%
Neil John Foster	5.5%
Windhaven Care Holdings	5.0%

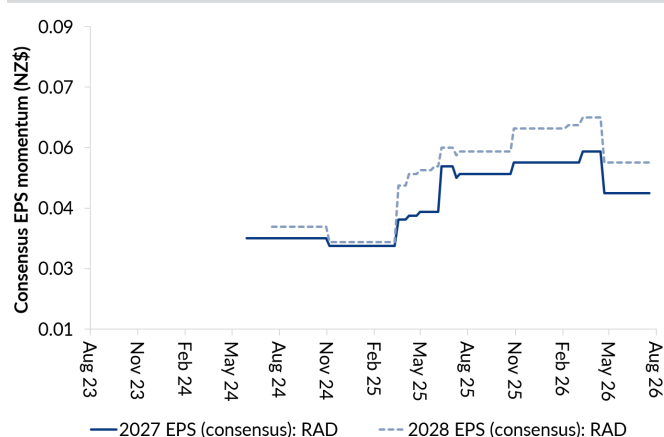
Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

Figure 5. International valuation comparisons using consensus data (one and two year forward)

Company	Code	Price	Mkt Cap (m)	PE		EV/EBITDA		EV/EBIT		Cash Yld
				1yr	2yr	1yr	2yr	1yr	2yr	
Radius Residential Care Ltd	RAD NZ	NZD0.42	NZD117.6	8.5x	7.3x	7.2x	6.6x	10.1x	9.4x	6.5%
Oceania Healthcare Ltd	OCA NZ	NZD0.78	NZD568.5	6.9x	7x	9.2x	9.1x	12.1x	12.1x	0.5%
Ryman Healthcare Group Ltd	RYM NZ	NZD2.05	NZD2,082.2	>75x	48.8x	32.1x	24.4x	54x	35.8x	0.6%
Summerset Group Holdings Ltd	SUM NZ	NZD8.23	NZD2,011.2	8x	6.8x	12.8x	11.1x	14.1x	12.3x	3.1%

Source: Forsyth Barr analysis, Bloomberg. NOTE: all multiples based on Bloomberg consensus estimates. EV = market cap + net debt + lease liabilities + min interests - investments

Figure 6. Consensus EPS momentum (NZ\$)



Source: Bloomberg, Forsyth Barr analysis

Disclosures

Important information about this publication

Forsyth Barr Capital Markets Limited (**Forsyth Barr**) is authorised to provide financial advice under a licence issued by the Financial Markets Authority to Forsyth Barr Limited for Forsyth Barr Limited and authorised bodies under its licence, including Forsyth Barr Capital Markets Limited, to provide financial advice services. In making this publication available, Forsyth Barr (and not Forsyth Barr Limited or any named analyst personally) is giving any financial advice it may contain. Some information about us and our financial advice services is publicly available. You can find that on our website at www.forsythbarr.co.nz/financial-advice-disclosure.

Please note the limitations in relation to distribution generally, and in relation to recipients in Australia in particular, as set out under those headings below.

Radius Residential Care (**Researched Entity**) has commissioned Forsyth Barr to provide ongoing research coverage and to publish written reports from time to time (including this publication), in consideration of a fee payable by the Researched Entity. Forsyth Barr follows a research process (including through the Analyst certification below) designed to ensure that the recommendations and opinions in our research publications are not influenced by this arrangement and the other interests of Forsyth Barr and related parties disclosed below. However, entities may not be willing to continue to pay for research coverage that includes unfavourable views.

Any recommendations or opinions in this publication do not take into account your personal financial situation or investment goals, and may not be suitable for you. If you are a Forsyth Barr Limited client and wish to receive personalised financial advice, please contact your Forsyth Barr Investment Adviser.

Past performance is not indicative of future performance. Estimates of future performance are based on assumptions that may not be realised. If provided, and unless otherwise stated, the closing price provided is that of the primary exchange for the issuer's securities or investments.

This publication has been prepared in good faith based on information obtained from sources believed to be reliable and accurate. However, that information has not been independently verified or investigated by Forsyth Barr. If there are material inaccuracies or omissions in the information it is likely that our recommendations or opinions would be different. Any analyses or valuations will also typically be based on numerous assumptions (such as the key WACC assumptions); different assumptions may yield materially different results.

Forsyth Barr does not undertake to keep current this publication; any opinions or recommendations may change without notice to you.

In giving financial advice, Forsyth Barr is bound by duties under the Financial Markets Conduct Act 2013 (**FMCA**) to:

- exercise care, diligence, and skill;
- give priority to the client's interests; and
- in relation to retail clients, comply with the Code of Professional Conduct for Financial Advice Services, which includes standards relating to competence, knowledge, skill, ethical behaviour, conduct, and client care.

There are likely to be fees, expenses, or other amounts payable in relation to acting on any recommendations or opinions in this publication. If you are a Forsyth Barr Limited client we refer you to the Advice Information Statement for your account for more information.

Analyst certification: The research analyst(s) primarily responsible for the preparation and content of this publication ("**Analysts**") are named on the first page of this publication. Each such Analyst certifies (other than in relation to content or views expressly attributed to another analyst) that (i) the views expressed in this publication accurately reflect their personal views about each issuer and financial product referenced; and (ii) no part of the Analyst's compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed by that Analyst in this publication.

Analyst holdings: The following Analyst(s) have a threshold interest in the financial products referred to in this publication: N/A. For these purposes, a threshold interest is defined as being a holder of more than \$50,000 in value or 1% of the financial products on issue, whichever is the lesser.

Other disclosures: Forsyth Barr and its related companies (and their respective directors, officers, agents and employees) ("**Forsyth Barr Group**") may have long or short positions or otherwise have interests in the financial products referred to in this publication, and may be directors or officers of, and/or provide (or be intending to provide) corporate advisory or other services to, the issuer of those financial products (and may receive fees for so acting). Members of the Forsyth Barr Group may buy or sell financial products as principal or agent, and in doing so may undertake transactions that are not consistent with any recommendations contained in this publication. Other Forsyth Barr business units may hold views different from those in this publication; any such views will generally not be brought to your attention. Forsyth Barr confirms no inducement has been accepted from the issuer(s) that are the subject of this publication, whether pecuniary or otherwise, in connection with making any recommendation contained in this publication. In preparing this publication, non-financial assistance (for example, access to staff or information) may have been provided by the issuer(s) being researched.

Corporate advisory engagements: Other than confidential engagements, Forsyth Barr has not within the past 12 months been engaged to provide corporate advisory services to the Researched Entity.

Complaints: Information about Forsyth Barr's complaints process and our dispute resolution process is available on our website – www.forsythbarr.co.nz.

Disclaimer: Where the FMCA applies, liability for the FMCA duties referred to above cannot by law be excluded. However to the maximum extent permitted by law, Forsyth Barr otherwise excludes and disclaims any liability (including in negligence) for any loss which may be incurred by any person acting or relying upon any information, analysis, opinion or recommendation in this publication. The information contained within this publication is published solely for information purposes and is not a solicitation or offer to buy or sell any financial instrument or participate in any trading or investment strategy.

Distribution: This publication is not intended to be distributed or made available to any person in any jurisdiction where doing so would constitute a breach of any applicable laws or regulations or would subject Forsyth Barr to any registration or licensing requirement within such jurisdiction.

Recipients in Australia: This publication is only available to "wholesale clients" within the meaning of section 761G of the Corporations Act 2001 (Cth) ("**wholesale clients**"). In no circumstances may this publication be made available to a "retail client" within the meaning of section 761G. Further, this

publication is only available on a limited basis to authorised recipients in Australia. Forsyth Barr is a New Zealand company operating in New Zealand that is regulated by the Financial Markets Authority of New Zealand and NZX. This publication has been prepared in New Zealand in accordance with applicable New Zealand laws, which may differ from Australian laws. Forsyth Barr does not hold an Australian financial services licence. This publication may refer to a securities offer or proposed offer which is not available to investors in Australia, or is only available on a limited basis, such as to professional investors or others who do not require prospectus disclosure under Part 6D.2 of the Corporations Act 2001 (Cth) and are wholesale clients.

Terms of use: Copyright Forsyth Barr Capital Markets Limited. You may not redistribute, copy, revise, amend, create a derivative work from, extract data from, or otherwise commercially exploit this publication in any way. By accessing this publication via an electronic platform, you agree that the platform provider may provide Forsyth Barr with information on your readership of the publications available through that platform.