NEW ZEALAND EQUITY RESEARCH RETAIL FAST FOOD FRANCHISEE 23 OCTOBER 2020

# Restaurant Brands NZ 3Q20 Sales Takeaway

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#### NEUTRAL =



Restaurant Brands (RBD) delivered another period of robust sales growth in 3Q20, as the company navigates trading restrictions across its operating markets. Strong sales growth, particularly through the takeaway and delivery channels, has more than offset dine-in limitations. RBD offers a more defensive exposure to consumer spend with a track record of performance, and a pipeline of growth opportunities. RBD trades at a premium to the New Zealand market but a discount to international peers. We view the current risk/reward as fair, NEUTRAL.

NZX Code	RBD	Financials: Dec/	19A	20E	21E	22E	Valuation (x)	19A	20E	21E	22E
Share price	NZ\$12.23	NPAT* (NZ\$m)	35.7	44.3	47.9	60.1	PE	35.8	34.1	31.6	25.2
Target price	NZ\$13.50	EPS* (NZc)	34.1	35.8	38.7	48.6	EV/EBIT	29.6	24.8	23.7	19.3
Risk rating	Medium	EPS growth* (%)	2.9	4.9	8.1	25.5	EV/EBITDA	18.6	16.6	15.0	12.9
ssued shares	124.4m	DPS (NZc)	0.0	0.0	0.0	0.0	Price / NTA	n/a	n/a	n/a	n/
Market cap	NZ\$1,521m	Imputation (%)	100	100	100	100	Cash div yld (%)	0.0	0.0	0.0	0.
Avg daily turnover	40.0k (NZ\$461k)	*Based on normalis	ed profit	S			Gross div yld (%)	0.0	0.0	0.0	0.

#### Trading well through disruption, in line with expectations

RBD reported 3Q20 sales of NZ\$239.8m, up +12.8% on the prior comparable period (+6.5% excluding the acquisition of California). Trading restrictions as a result of COVID-19 remain fluid, with a number of mall stores closed and most of its international portfolio closed to in-store dining. However, this is more than offset by growth in other channels (delivery/takeaway) with positive same store sales (SSS) across all markets. In addition, RBD continues to open new stores, with a number of openings in Australia. Yearto-date (YTD) group sales are up +2.5% (+0.2% excluding California). This is largely consistent with our FY20 forecasts, which assume sales growth of +3.8% (flat excluding California).

#### Positive 3Q20 same store sales across all markets

- New Zealand (SSS +5.9% on the prior comparable period) Strong SSS despite trading restrictions impacting Auckland stores during the period. KFC remains a standout performer, with Carl's Jr also delivering solid growth — with its availability over delivery platforms during lockdowns likely supporting sales growth. RBD continues to expand its delivery availability across its network, and is trialling offering KFC, Taco Bell, and Pizza Hut across the Uber Eats app (Carl's Jr already available).
- Australia (SSS +3.3%) Total sales increased +9.1% on the prior year, driven by four new store openings (two KFC, two Taco Bell). This was a key highlight versus our expectations, particularly given trading across most stores remains restricted (with in-store dining unavailable).
- Hawaii (SSS +8.7%) In-store dining remains restricted and is weighing on Taco Bell performance, with SSS growth muted. However, Pizza Hut has experienced an exceptional uplift in sales as consumers favour delivery options, more than offsetting weakness elsewhere.
- California Strong start, albeit with only one month of ownership in the period. Trading is "up on the prior year and pre-purchase expectations".

## ☼ FORSYTH BARR

### Restaurant Brands NZ Ltd (RBD)

Company   Comp	Priced as at 22 Oct 2020 (NZ\$)					12.23						
Seminate   Seminate	12-month target price (NZ\$)*					13.50	Spot valuations (NZ\$)					
Communication	Expected share price return					10.4%	1. DCF					13.50
Communication	Net dividend yield					0.0%	2. Sum of the parts					12.00
Post-bard part	Estimated 12-month return					10.4%	3. n/a					n/a
Post-bard part												
Porticand Content   Marcian   Marc	· · · · · · · · · · · · · · · · · · ·					4.200/						2046
Profit and Los Account (NZm)												
Profit and Loss Account   N												
Profit and Loss Account (NZFm)   2018												
Selection	Terrilliai growtri					1.5%	value of equity					1,003
Namaleed EBITION   1978   19	Profit and Loss Account (NZ\$m)											
Depending and ameritation   1347   1324   1326   1326   132   13							• •					
Normalised EMT												
Net minerest   15,6   6,8   7,3   7,8   7,8   7,7   7,8   7,7   7,8   7,7   7,8												
Associate income   0   0   0   0   0   0   0   0   0												
Tax   Tax												
Minorialised NPAT   40.8   35.7   44.3   44.7   40.8   4							• • • • • • • • • • • • • • • • • • • •					
Normalised NPAT   40							Gross dividend yield (%)	3.2	0.0	0.0	0.0	0.0
Management   Marco	·											
Reported NPAT   35.5   35.7   44.3   47.9   60.1   Nicrest cower EBITDA (k)   17.5   13.2   14.1   15.0   17.6   Normalised EPS (cps)   28.0   0   0   0   0   0   0   Net debt/NDE (k)   16.6   15.5   2.4   21.1   17.0   17.5							•					
Normalised EPS(cps)   32												
DPS (cps)   Q180   Q191   Q202   Q202   Q202   Revenue (%)   Q184   Q194   Q202   Q202   Revenue (%)   Q184   Q184   Q184   Q194   Q202   Q202   Revenue (%)   Q184   Q												
Provide Rates												
Revenue (%)	DPS (cps)	28.0	0	0	0	0	Net debt/EBITDA (x)	1.6	1.5	2.4	2.1	1.7
EBITOA	Growth Rates	2018A	2019A	2020E	2021E	2022E	Key Ratios	2018A	2019A	2020E	2021E	2022E
BIT   S	Revenue (%)	48.1	7.8	8.0	17.3	5.6	Return on assets (%)	13.9	12.2	6.4	6.8	7.9
Normalised NPAT (%)   33.6   12.5   24.0   8.1   25.5   EBITDA margin (%)   8.2   8.0   8.1   5.7   7.1   8.2   0.0	EBITDA (%)	43.3	-8.4	14.6	14.4	16.6	Return on equity (%)	20.3	15.9	21.2	24.5	25.3
Normalised EPS (%)	EBIT (%)	44.1	-11.0	22.3	8.1	22.7	Return on funds employed (%)	17.6	11.9	12.8	12.5	14.8
Capex to depretains (%)	Normalised NPAT (%)	33.6	-12.5	24.0	8.1	25.5	EBITDA margin (%)	12.8	10.8	11.5	11.2	12.4
Cash Flow (NZ\$m)	Normalised EPS (%)	17.1	2.9	4.9	8.1	25.5	EBIT margin (%)	8.2	6.8	7.7	7.1	8.2
Cash Flow (NZ\$m)         2018A         2019A         2020E         2021E         2022E         Imputation (%)         100         100         100         100         100         200	Ordinary DPS (%)	21.7	-100.0	n/a	n/a	n/a	Capex to sales (%)	4.1	4.5	7.2	6.2	5.8
Page							Capex to depreciation (%)	105	122	207	160	151
Norking capital change   (8.7)	Cash Flow (NZ\$m)	2018A	2019A	2020E	2021E	2022E	Imputation (%)	100	100	100	100	100
Composition	EBITDA	97.9	89.7	102.8	117.5	137.0	Pay-out ratio (%)	84	0	0	0	0
Other         0         0         0         0         0         Store numbers           Operating cash flow         67.8         71.3         77.1         78.2         89.2         New Zealand         142         148         151         152         158           Capital expenditure         (31.1)         (36.9)         (64.7)         (64.7)         (64.7)         Australia         61         64         70         75         84           CAcquisitions/divestments         (143.4)         10.2         (10.0)         10         10         USA         80         74         144         143         147           Other         1.2         (0.0)         0         0         Total         28.3         286         365         370         389           Funding available/(required)         (105.6)         44.5         (108.1)         15.1         26.2         200.0         0         Divisional EBITDA (NZ\$\$m)         28.2         20.0         389         40.0         0	Working capital change	(8.7)	4.6	15.1	4.9	1.9						
Properating cash flow   67.8   71.3   77.1   78.2   89.2   New Zealand   14.2   14.8   15.1   15.2   15.8	Interest & tax paid			(40.8)		(49.6)	Operating Performance	2018A	2019A	2020E	2021E	2022E
Capital expenditure         (31.1)         (36.9)         (64.7)         (64.7)         (64.7)         Australia         61         64         70         75         84           (Acquisitions)/divestments         (143.4)         10.2         (120.0)         0         0         0         Total         80         74         144         143         147           Other         1.2         (00)         0         0         0         Total         283         286         355         370         389           Funding available/(required)         (105.6)         44.5         (108.1)         15.1         262         100         25.2         28.8         30.1	Other	0	0	0	0	0	Store numbers					
CAcquisitions)/divestments	Operating cash flow	67.8	71.3	77.1	78.2	89.2	New Zealand	142	148	151	152	158
Colfer   C	Capital expenditure	(31.1)	(36.9)	(64.7)	(64.7)	(64.7)	Australia	61	64	70	75	84
Funding available/(required)   (105.6)   44.5   (108.1)   15.1   26.2     Dividends paid   (23.7)   (17.7)   0   0   0   0     Equity raised/(returned)   0   0   0   0   0     (10crease)/decrease in net debt   (129.3)   26.8   (124.4)   (2.7)   7.7     Balance Sheet (NZ\$m)   2018   2019   2020   2021   2022     Working capital   (13.7)   (13.8)   (29.0)   (33.9)   (35.7)     Fixed assets   157.2   153.4   323.2   343.6   405.7     Intangibles   246.3   249.1   246.4   243.7   240.8     Right of use assets   17.9   20.4   41.9   41.9     Total funds employed   407.7   409.1   985.3   994.1   1,047.7     Net debt/(cash)   156.7   130.8   224.7   209.0   195.6   237.6     Minority interests   0   0   0   0   0     Minority interests   0   0   0   0   0     Total funding sources   407.7   409.1   985.3   994.1   1,047.7     Total funding sources   407.7   409.1   985.3   994.1	(Acquisitions)/divestments						USA	80	74	144	143	147
Dividends paid   C3.7   C1.7   C1.7   C2.7   C2.7	Other						Total	283	286	365	370	389
Content   Cont	Funding available/(required)					26.2						
Classified   Cla	•						Divisional EBITDA (NZ\$m)					
Name		•					New Zealand	76.4	67.9	69.7	76.4	82.2
Marking capital   13.7   13.8   13.7   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.7   13.8   13.7   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.7   13.8   13.7   13.8   13.7   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.8   13.7   13.7   13.8   13.7   13.8   13.7   13.7   13.8   13.7   13.7   13.8   13.7   13.7   13.7   13.7   13.8   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.7   13.	(Increase)/decrease in net debt	(129.3)	26.8	(124.4)	(2.7)	7.7	Australia	29.1	25.2	24.8	31.7	36.1
Working capital         (13.7)         (13.8)         (29.0)         (33.9)         (35.7)           Fixed assets         157.2         153.4         323.2         343.6         405.7           Intangibles         246.3         249.1         246.4         243.7         240.8           Right of use asset         0         0         402.7         398.8         394.9           Other assets         17.9         20.4         41.9         41.9         41.9           Total funds employed         407.7         409.1         985.3         994.1         1,047.7           Net debt/(cash)         156.7         130.8         243.7         246.5         238.8           Lease liability         0         0         499.3         518.9         538.1           Other liabilities         49.4         53.6         33.3         33.3         33.3           Shareholder's funds         201.6         224.7         209.0         195.6         237.6           Minority interests         0         0         0         0         0           Total funding sources         407.7         409.1         985.3         994.1         1,047.7							USA	23.7	22.9	32.6	44.4	53.9
Fixed assets         157.2         153.4         323.2         343.6         405.7           Intangibles         246.3         249.1         246.4         243.7         240.8           Right of use asset         0         0         402.7         398.8         394.9           Other assets         17.9         20.4         41.9         41.9         41.9           Total funds employed         407.7         409.1         985.3         994.1         1,047.7           Net debt/(cash)         156.7         130.8         243.7         246.5         238.8           Lease liability         0         0         499.3         518.9         538.1           Other liabilities         49.4         53.6         33.3         33.3         33.3           Shareholder's funds         201.6         224.7         209.0         195.6         237.6           Minority interests         0         0         0         0         0           Total funding sources         407.7         409.1         985.3         994.1         1,047.7	Balance Sheet (NZ\$m)	2018A	2019A	2020E	2021E	2022E	Total store EBITDA	129.2	116.0	127.1	152.5	172.2
Intangibles         246.3         249.1         246.4         243.7         240.8           Right of use asset         0         0         402.7         398.8         394.9           Other assets         17.9         20.4         41.9         41.9           Total funds employed         407.7         409.1         985.3         994.1         1,047.7           Net debt/(cash)         156.7         130.8         243.7         246.5         238.8           Lease liability         0         0         499.3         518.9         538.1           Other liabilities         49.4         53.6         33.3         33.3         33.3           Shareholder's funds         201.6         224.7         209.0         195.6         237.6           Minority interests         0         0         0         0         0           Total funding sources         407.7         409.1         985.3         994.1         1,047.7												
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Lease liability         0         0         499.3         518.9         538.1           Other liabilities         49.4         53.6         33.3         33.3           Shareholder's funds         201.6         224.7         209.0         195.6         237.6           Minority interests         0         0         0         0         0           Total funding sources         407.7         409.1         985.3         994.1         1,047.7												
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Minority interests 0 0 0 0 0 0 0 Total funding sources 407.7 409.1 985.3 994.1 1,047.7												
Total funding sources 407.7 409.1 985.3 994.1 1,047.7												
	·											

 $<sup>^{\</sup>ast}$  Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend

## FORSYTH BARR

Figure 1. Price performance



Source: Forsyth Barr analysis

Figure 2. Substantial shareholders

Shareholder	Latest Holding
Global Valar S.L.	75.0%

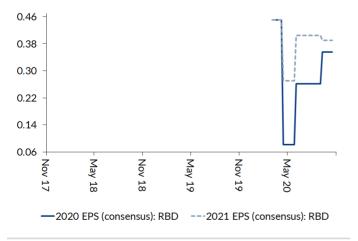
Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

Figure 3. International valuation comparisons

Company	Code	Price	PE		EV/EBITDA		EV/EBIT		Cash Yld	
(metrics re-weighted to reflect RBD's ba	(m)	2020E	2021E	2020E	2021E	2020E	2021E	2021E		
Restaurant Brands NZ	RBD NZ	NZ\$12.23	NZ\$1,521	34.1x	31.6x	16.1x	14.1x	24.0x	22.2x	0.0%
COLLINS FOODS	CKF AT	A\$10.40	A\$1,212	30.6x	24.4x	11.1x	10.8x	19.9x	18.2x	2.1%
YUM! BRANDS INC	YUM US	US\$99.57	US\$30,009	31.3x	25.4x	22.7x	19.1x	24.4x	20.4x	2.1%
DOMINO'S PIZZA ENTERPRISES L	DMP AT	A\$87.52	A\$7,573	49.0x	40.9x	24.2x	21.3x	37.0x	30.8x	1.7%
DOMINO'S PIZZA INC	DPZ US	US\$393.04	US\$15,467	31.6x	30.3x	24.7x	22.9x	26.8x	24.6x	0.9%
WENDY'S CO/THE	WEN US	US\$24.04	US\$5,378	43.3x	34.4x	21.6x	19.9x	31.8x	28.0x	1.6%
MCDONALD'S CORP	MCD US	US\$228.74	US\$170,206	38.4x	27.5x	24.7x	19.5x	30.3x	23.2x	2.4%
STARBUCKS CORP	SBUX US	US\$88.90	US\$103,901	>50x	31.2x	35.4x	20.7x	58.5x	27.1x	2.1%
		(	Compco Average:	37.4x	30.6x	23.5x	19.2x	32.7x	24.6x	1.8%
EV = Current Market Cap + Actual Net Debt			RBD Relative:	-9%	3%	-32%	-27%	-27%	-10%	-100%

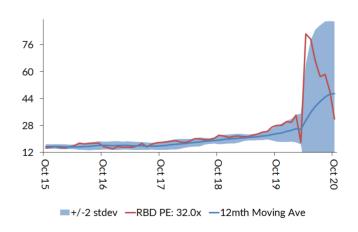
Source: \*Forsyth Barr analysis, Bloomberg Consensus, Compco metrics re-weighted to reflect headline (RBD) companies fiscal year end

Figure 4. Consensus EPS momentum (NZ\$)



Source: Forsyth Barr analysis

Figure 5. One year forward PE (x)



Source: Forsyth Barr analysis

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NEUTRAL
UNDERPERFORM
48.1%

14.8%

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