NEW ZEALAND EQUITY RESEARCH RETAIL FAST FOOD FRANCHISEE 1 FEBRUARY 2021

Restaurant Brands NZ

4Q20 Sales Checkout

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Restaurant Brands (RBD) delivered another period of robust sales growth in 4Q20, in line with our expectations, with the takeaway channel a net beneficiary of COVID-19 restrictions, which has more than offset dine-in limitations. Whilst safety precautions and drive through congestion have increased cost-to-serve, strong sales and operating leverage are likely to partially offset any margin impact. RBD operates in a historically defensive consumer segment, with a track record of performance, and a pipeline of growth opportunities. However, at 30x forward PE, we view the current risk/reward as fair: NEUTRAL.

NZX Code	RBD	Financials: Dec/	19A	20E	21E	22E	Valuation (x)	19A	20E	21E	22E
Share price	NZ\$11.75	NPAT* (NZ\$m)	42.2	44.6	48.6	58.4	PE	34.4	32.6	29.9	24.9
Target price	NZ\$12.75	EPS* (NZc)	34.1	36.1	39.3	47.3	EV/EBIT	28.5	23.5	24.4	20.7
Risk rating	Medium	EPS growth* (%)	2.9	5.7	9.0	20.2	EV/EBITDA	17.9	13.2	13.4	12.0
Issued shares	124.4m	DPS (NZc)	0.0	0.0	0.0	0.0	Price / NTA	n/a	n/a	n/a	n/a
Market cap	NZ\$1,461m	Imputation (%)	100	100	100	100	Cash div yld (%)	0.0	0.0	0.0	0.0
Avg daily turnover	37.4k (NZ\$428k)	*Based on normalised profits					Gross div yld (%)	0.0	0.0	0.0	0.0

What's changed?

- Earnings: We make limited changes to near-term earnings. We expect that COVID-19 restrictions may delay growth aspirations through extended consent and build times, and therefore lower our medium-term earnings expectations.
- Target price: We lower our target price -NZ\$0.75to NZ\$12.75, on the back of slower growth expectations.

Trading well through disruption, in line with expectations

RBD reported FY20 store sales of NZ\$892m, largely in line with our expectations, and up +2.1% on the prior year period (+8.4% when accounting for the acquisition of its California business). Trading remains restricted across its US businesses where COVID-19 case resurgences have forced the closure of its dine-in business, however, the uplift in its takeaway and drive through operations have more than offset lost sales. RBD reports FY20 earnings on 25 February 2021.

Positive 4Q20 same store sales across all markets

- New Zealand (SSS +9.4% on the prior comparable period) Sales growth accelerated into 4Q20, with total sales up +7.3%. RBD continues with its programme of selling Pizza Hut stores to independent franchisees, with four more divested in the quarter, offsetting two Taco Bell store openings.
- Australia (SSS +3.6%) Total quarterly sales increased +10.8% on the prior year, primarily driven by eight new store openings (four KFC, four Taco Bell).
- Hawaii (SSS +6.1%) In-store dining remains restricted and is weighing on Taco Bell performance, with sales growth flat to negative. However, Pizza Hut has experienced an exceptional uplift in sales as consumers favour delivery options, more than offsetting weakness elsewhere.
 - Store refurbishment profile of Taco Bell is a key growth driver. COVID-19 restrictions are likely to create consent and construction delays.
- California First full quarter of trading bodes well with performance "up on the prior year and pre-purchase expectations".

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Restaurant Brands NZ Ltd (RBD)

Priced as at 29 Jan 2021 (NZ\$)					11.75						
12-month target price (NZ\$)*					12.75	Spot valuations (NZ\$)					
Expected share price return					8.5%	1. DCF					12.00
Net dividend yield					0.0%	2. Sum of the parts					12.00
Estimated 12-month return					8.5%	3. n/a					n/a
Key WACC assumptions						DCF valuation summary (NZ\$m)					
Risk free rate					1.30%	Total firm value					2,059
Equity beta					1.16	(Net debt)/cash					(241)
WACC					6.5%	Less: Capitalised operating leases					0
Terminal growth					1.5%	Value of equity					1,818
Profit and Loss Account (NZ\$m)	2018A	2019A	2020E	2021E	2022E	Valuation Ratios	2018A	2019A	2020E	2021E	2022E
Sales revenue	766.3	826.4	921.3	1,050.8	1,103.0	EV/EBITDA (x)	15.6	17.9	11.5	10.3	9.2
Normalised EBITDA	97.9	89.7	138.5	154.0	171.9	EV/EBIT (x)	24.2	28.5	20.5	18.8	15.9
Depreciation and amortisation	(34.7)	(33.4)	(60.8)	(69.6)	(72.3)	PE (x)	35.4	34.4	32.6	29.9	24.9
Normalised EBIT	63.2	56.2	77.6	84.4	99.6	Price/NTA (x)	n/a	n/a	n/a	n/a	n/a
Net interest	(5.6)	(6.8)	(21.7)	(22.6)	(23.1)	Free cash flow yield (%)	2.8	2.6	1.2	0.8	-0.1
Associate income	0	0	0	0	0	Net dividend yield (%)	2.4	0.0	0.0	0.0	0.0
Tax	(16.7)	(13.7)	(17.4)	(18.9)	(22.7)	Gross dividend yield (%)	3.3	0.0	0.0	0.0	0.0
Minority interests	0	0	0	0	0						
Normalised NPAT	40.8	42.2	44.6	48.6	58.4	Capital Structure	2018A	2019A	2020E	2021E	2022E
Abnormals/other	(5.4)	0	0	0	0	Interest cover EBIT (x)	11.3	8.3	3.6	3.7	4.3
Reported NPAT	35.5	35.7	44.6	48.6	58.4	Interest cover EBITDA (x)	17.5	13.2	6.4	6.8	7.4
Normalised EPS (cps)	33.2	34.1	36.1	39.3	47.3	Net debt/ND+E (%)	51.3	45.8	44.4	42.4	43.2
DPS (cps)	28.0	0	0	0	0	Net debt/EBITDA (x)	1.6	1.5	0.9	0.7	0.7
Growth Rates	2018A	2019A	2020E	2021E	2022E	Key Ratios	2018A	2019A	2020E	2021E	2022E
Revenue (%)	48.1	7.8	11.5	14.0	5.0	Return on assets (%)	13.9	12.2	7.2	7.6	8.7
EBITDA (%)	43.3	-8.4	54.4	11.2	11.7	Return on equity (%)	27.5	23.1	28.9	31.4	37.8
EBIT (%)	44.1	-11.0	38.0	8.7	18.0	Return on funds employed (%)	21.9	14.4	21.4	24.0	28.5
Normalised NPAT (%)	33.6	3.4	5.7	9.0	20.2	EBITDA margin (%)	12.8	10.8	15.0	14.7	15.6
Normalised EPS (%)	17.1	2.9	5.7	9.0	20.2	EBIT margin (%)	8.2	6.8	8.4	8.0	9.0
Ordinary DPS (%)	21.7	-100.0	n/a	n/a	n/a	Capex to sales (%)	3.9	4.0	6.9	6.1	8.3
, , , , , , , , , , , , , , , , , , , ,						Capex to depreciation (%)	100	109	109	97	131
Cash Flow (NZ\$m)	2018A	2019A	2020E	2021E	2022E	Imputation (%)	100	100	100	100	100
EBITDA	97.9	89.7	138.5	154.0	171.9	Pay-out ratio (%)	84	0	0	0	0
Working capital change	(8.7)	4.6	(18.8)	(36.3)	(36.0)			_	_	_	_
Interest & tax paid	(21.4)	(23.0)	(39.1)	(41.5)	(45.8)	Operating Performance	2018A	2019A	2020E	2021E	2022E
Other	0	0	0	0	0	Store numbers					
Operating cash flow	67.8	71.3	80.6	76.3	90.1	New Zealand	142	148	152	154	158
Capital expenditure	(29.6)	(33.1)	(63.2)	(64.6)	(91.3)	Australia	61	64	70	75	81
(Acquisitions)/divestments	(138.7)	14.0	(120.6)	0.4	0.4	USA	80	74	144	143	147
Other	1.2	0.0	(2.3)	(2.5)	(2.6)	Total	283	286	366	372	386
Funding available/(required)	(99.3)	52.2	(105.6)	9.5	(3.5)	Total	200	200	000	0,2	000
Dividends paid	(23.7)	(17.7)	0	0	0	Divisional EBITDA (NZ\$m)					
Equity raised/(returned)	(0.1)	(0.1)	0	0	0	New Zealand	76.4	67.9	66.7	77.3	82.5
(Increase)/decrease in net debt	(838.7)	(695.0)	(105.6)	9.5	(3.5)	Australia	29.1	25.2	29.8	29.1	31.2
(···	(/	(/	(/		(/	USA	23.7	22.9	31.4	44.4	53.9
Balance Sheet (NZ\$m)	2018A	2019A	2020E	2021E	2022E	Total store EBITDA	129.2	116.0	127.9	150.7	167.5
Working capital	(13.7)	(13.8)	(29.9)	(34.0)	(35.6)	Total Store EBITEA	127.2	110.0	127.7	130.7	107.5
Fixed assets	157.2	153.4	326.2	349.6	396.8						
Intangibles	246.3	249.1	249.1	249.1	249.1						
Right of use asset	0	0	402.7	398.8	394.9						
Other assets	17.9	20.4	41.9	41.9	41.9						
Total funds employed	407.7	409.1	990.1	1,005.5	1,047.2						
Net debt/(cash)	156.7	130.8	123.4	113.9	117.4						
Lease liability	0	130.6	499.3	518.9	538.1						
Other liabilities	49.4	53.6	33.3	33.3	33.3						
Shareholder's funds	201.6	224.7	33.3	33.3	358.4						
Minority interests	201.6	0	0	339.5	336.4						
Total funding sources	407.7	409.1	990.1	1,005.5	1,047.2						
* Forsyth Barr target prices reflect va											

 $^{^{\}ast}$ Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend

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Forecast changes

We make limited changes to our near-term earnings forecasts. We expect COVID-19 restrictions are likely to lead to congestion and delays in the development pipeline, slowing the growth profile. We lower our medium-term earnings expectations.

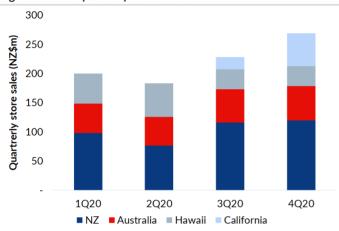
Figure 1. Forecast changes

		FY20E			FY21E			FY22E	
	old	new	% chg	old	new	% chg	old	new	% chg
Revenue	892.8	921.3	3%	1,047.5	1,050.8	0%	1,105.9	1,103.0	-0%
Store EBITDA	127.1	127.9	1%	152.5	150.7	-1%	172.2	167.5	-3%
NPAT	44.3	44.6	1%	47.9	48.6	1%	60.1	58.4	-3%
EPS (cps)	35.6	35.9	1%	38.5	39.1	1%	48.3	47.0	-3%
DPS (cps)	-	-	-	-	-	-	-	-	-

Source: Forsyth Barr analysis

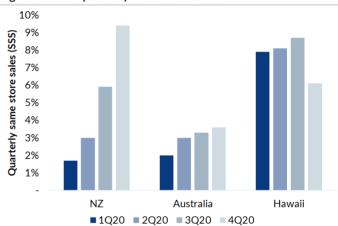
Quarterly sales summary

Figure 2. FY20 quarterly store sales



Source: RBD, Forsyth Barr analysis

Figure 3. FY20 quarterly same store sales



Source: RBD, Forsyth Barr analysis

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Figure 4. Price performance

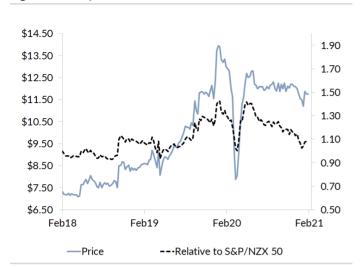


Figure 5. Substantial shareholders

Shareholder	Latest Holding
Global Valar S.L.	75.0%

Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

Source: Forsyth Barr analysis

Figure 6. International valuation comparisons

Company	Code	Price	Mkt Cap	Р	E	EV/EBITDA		EV/EBIT		Cash Yld
(metrics re-weighted to reflect RBD's ba	mber)	(m)	2020E	2021E	2020E	2021E	2020E	2021E	2021E	
Restaurant Brands NZ	RBD NZ	NZ\$11.75	NZ\$1,461	32.6x	29.9x	11.5x	10.3x	20.5x	18.9x	0.0%
COLLINS FOODS	CKF AT	A\$9.46	A\$1,103	26.7x	20.4x	10.2x	9.7x	18.0x	16.2x	2.7%
YUM! BRANDS INC	YUM US	US\$103.57	US\$31,244	30.3x	25.9x	22.2x	19.3x	24.4x	20.7x	2.0%
DOMINO'S PIZZA ENTERPRISES L	DMP AT	A\$92.44	A\$7,998	>50x	42.5x	25.2x	22.0x	38.3x	31.6x	1.7%
DOMINO'S PIZZA INC	DPZ US	US\$380.07	US\$14,975	30.6x	29.4x	24.0x	22.3x	26.2x	24.0x	0.9%
WENDY'S CO/THE	WEN US	US\$20.81	US\$4,664	36.4x	29.2x	19.2x	17.8x	28.1x	24.8x	1.7%
MCDONALD'S CORP	MCD US	US\$210.42	US\$156,786	34.2x	25.2x	22.9x	18.3x	28.3x	21.6x	2.5%
STARBUCKS CORP	SBUX US	US\$98.20	US\$115,611	>50x	33.0x	27.4x	21.4x	72.1x	27.3x	1.9%
		(Compco Average:	31.6x	29.4x	21.6x	18.7x	33.6x	23.8x	1.9%
EV = Current Market Cap + Actual Net D	RBD Relative:	3%	2%	-47%	-45%	-39%	-21%	-100%		

 $\overline{\text{Source: *Forsyth Barr analysis, Bloomberg Consensus, Compco metrics re-weighted to reflect headline (RBD) companies fiscal year end}$

Figure 7. Consensus EPS momentum (NZ\$)

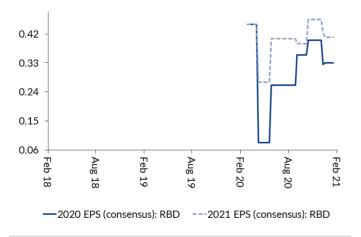
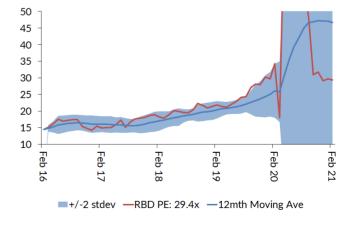


Figure 8. One year forward PE (x)



Source: Forsyth Barr analysis Source: Forsyth Barr analysis

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