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INSURANCE

GENERAL INSURANCE

Tower LimitedSunny FY25 But Clouds Dampen Outlook

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Tower (TWR) has lifted its FY25 underlying NPAT guidance by +15% at the midpoint to a new range of NZ\$70m to NZ\$80m, reflecting continued better-than-expected business-as-usual (BAU) claims performance. However, GWP growth guidance for FY25 has been downgraded from between +7% and +12% to 'mid-single digits' as price competition has intensified over the last several months. At its FY24 result, TWR was targeting +10% to +15% annualised GWP growth from FY25 to FY27. While we had anticipated some moderation in the insurance rate cycle and were at or below the bottom end of TWR's guidance range over the next few years, the magnitude and speed of the slowdown leads us to materially re-base our medium-term GWP growth trajectory. However, we continue to view the investment risk/reward as favourable with TWR trading at ~8x our revised FY26 EPS—which represents a more 'normalised' BAU claims period and our new modestly reduced large event allowance. Overall, our blended spot valuation falls -13% to NZ\$1.70.

NZX code	TWR	Financials: Sep/	24A	25E	26E	27E	Valuation (x)	24A	25E	26E	27E
Share price	NZ\$1.37	Rev (NZ\$m)	566.2	604.2	630.5	662.0	PE	6.2	5.2	7.7	6.9
Spot Valuation	NZ\$1.70 (from 1.95)	NPAT* (NZ\$m)	83.5	91.0	61.2	68.3	EV/EBIT	n/a	n/a	n/a	n/a
Risk rating	High	EPS* (NZc)	22.0	26.6	17.9	19.9	EV/EBITDA	n/a	n/a	n/a	n/a
Issued shares	342.6m	DPS (NZc)	9.5	14.0	12.0	13.5	Price / NTA	2.3	2.2	2.0	1.9
Market cap	NZ\$469m	Imputation (%)	0	50	100	100	Cash div yld (%)	6.9	10.2	8.8	9.9
Avg daily turnover	741.8k (NZ\$966k)	*Based on norma	lised pro	Gross div yld (%)	6.9	12.2	12.2	13.7			

What's changed?

- Earnings: Underlying NPAT rises +6% in FY25 but falls -6% and -15% in FY26 and FY27, respectively.
- Spot valuation: Falls -13% to NZ\$1.70 on medium to long-term earnings de-leverage from lower GWP growth.

Moderate BAU claims drive another FY25 upgrade

TWR's new FY25 underlying NPAT guidance is +6% ahead of our prior estimate at the midpoint, stripping out our lower large events allowance. Once again, the driver of the improved outlook has been lower-than-expected BAU claims, reflecting favourable weather conditions, moderating inflation, and the impact of TWR's enhanced risk-selection. We now forecast a BAU claims ratio of 43% for FY25, which is considerably below the long-term trend of *c*. 50%. TWR's guidance continues to assume full utilisation of its NZ\$50m large events allowance. Only NZ\$3m of large events costs have been recognised in FY25 to date, although the Easter storms may cross the threshold to be considered a large event (>NZ\$2m) with TWR receiving more than 250 claims thus far.

GWP (and MER) guidance downgraded

GWP growth guidance for FY25 has now been downgraded twice in the first six months of FY25, from an initial range of +10% to +15% to 'mid-single digits'. The tempered outlook reflects: (1) a higher proportion of lower risk new house and motor policies with smaller premiums, and (2) increased price competition. While some of the impact of lower premiums will be offset by reduced costs, achieving operating leverage will now be more challenging. As evidence of this, TWR now expects the management expense ratio (MER) in FY25 to be <31% versus prior guidance of <29%, primarily as a result of reduced premiums.

One-offs take further shine off

TWR noted further non-underlying costs will impact its reported FY25 profit, including (1) ongoing customer remediation costs, and (2) an increase in the Canterbury earthquake provision due to new over-cap claims received from the Natural Hazards Commission (NHC). TWR did not quantify the likely size of these charges, but we incorporate estimates in our forecasts.

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Tower Limited (TWR)

Market data (NZ\$)						Spot valuation (NZ\$)					1.70		
Priced as at 22 Apr 2025					1.37	PE relative					1.98		
52 week high / low	1.52 / 0.78			P/Book relative									
Market capitalisation (NZ\$m)					469.3	DCF							
Key WACC assumptions						DCF valuation summary (NZ\$m)							
Risk free rate					5.00%	Total firm value					649		
Equity beta					1.18	(Net debt)/cash					(21)		
WACC					10.9%	Less: Capitalised operating leases					(45)		
Terminal growth					1.8%	Value of equity					583		
Profit and Loss Account (NZ\$m)	2023A	2024A	2025E	2026E	2027E	Valuation Ratios	2023A	2024A	2025E	2026E	2027E		
Revenue (Insurance revenue)	487.6	566.2	604.2	630.5	662.0	EV/Sales (x)	0.3	0.2	0.1	0.1	0.1		
Normalised EBITDA	n/a	n/a	n/a	n/a	n/a	EV/EBITDA (x)	n/a	n/a	n/a	n/a	n/a		
Depreciation and amortisation	n/a	n/a	n/a	n/a	n/a	EV/EBIT (x)	n/a	n/a	n/a	n/a	n/a		
Normalised EBIT	n/a	n/a	n/a	n/a	n/a	PE (x)	73.2	6.2	5.2	7.7	6.9		
Net interest	n/a	n/a	n/a	n/a	n/a	Price/NTA (x)	10.8	2.3	2.2	2.0	1.9		
Associate income	0	0	0	0	0	Free cash flow yield (%)	-1.9	25.7	15.5	10.4	12.4		
Tax	(5.2)	(31.8)	(33.9)	(23.8)	(26.5)	Adj. free cash flow yield (%)	-1.9	25.7	15.5	10.4	12.4		
Minority interests	0	0	0	0	0	Net dividend yield (%)	0.0	6.9	10.2	8.8	9.9		
Normalised NPAT	2.6	70.9	91.0	61.2	68.3	Gross dividend yield (%)	0.0	6.9	12.2	12.2	13.7		
Abnormals/other	(3.6)	3.4	(7.9)	-	-								
Reported NPAT	(1.0)	74.3	83.1	61.2	68.3	Key Ratios	2023A	2024A	2025E	2026E	2027E		
Normalised EPS (cps)	1.9	22.0	26.6	17.9	19.9	Return on assets (%)	n/a	n/a	n/a	n/a	n/a		
DPS (cps)	-	9.5	14.0	12.0	13.5	Return on equity (%)	4.8	25.7	28.9	18.6	19.4		
						Return on funds employed (%)	3.8	23.2	26.2	17.0	18.0		
Growth Rates	2023A	2024A	2025E	2026E	2027E	EBITDA margin (%)	n/a	n/a	n/a	n/a	n/a		
Revenue (%)	13.2	16.1	6.7	4.3	5.0	EBIT margin (%)	n/a	n/a	n/a	n/a	n/a		
EBITDA (%)	n/a	n/a	n/a	n/a	n/a	Capex to sales (%)	2.5	3.5	3.6	3.5	3.5		
EBIT (%)	n/a	n/a	n/a	n/a	n/a	Capex to depreciation (%)	n/a	n/a	n/a	n/a	n/a		
Normalised NPAT (%)	-79.7	>100	9.0	-32.7	11.5	Imputation (%)	0	0	50	100	100		
Normalised EPS (%)	-79.7	>100	20.7	-32.7	11.5	Pay-out ratio (%)	0	43	53	67	68		
Ordinary DPS (%)	-100.0	n/a	47.4	-14.3	12.5								
,						Reported performance	2023A	2024A	2025E	2026E	2027E		
Cash Flow (NZ\$m)	2023A	2024A	2025E	2026E	2027E	Gross written premium	526.8	593.3	615.1	645.8	678.1		
EBITDA	n/a	n/a	n/a	n/a	n/a	Insurance revenue	487.6	566.2	604.2	630.5	662.0		
Working capital change	n/a	n/a	n/a	n/a	n/a	Reinsurance Premium	(69.5)	(85.8)	(80.4)	(79.4)	(81.8)		
Interest & tax paid	0	0	0	0	0	Net insurance revenue	418.1	480.4	523.8	551.0	580.2		
Other	0	0	0	0	0	BAU claims expense	(230.2)	(230.9)	(225.2)	(264.5)	(282.8)		
Operating cash flow	10.0	145.2	97.6	74.5	84.3	Large events claim expense	(38.2)	2.3	(28.0)	(50.0)	(50.0)		
Capital expenditure	(12.0)	(19.7)	(21.6)	(22.2)	(22.9)	Reinsurance reinstatement	(17.4)	-	-	-	-		
(Acquisitions)/divestments	(5.9)	-	-	-	-	Management expenses	(123.9)	(142.1)	(148.2)	(150.4)	(152.6)		
Other	(1.3)	(101.9)	14.3	(7.5)	(17.1)	Commission	(10.1)	(8.6)	(8.9)	(9.4)	(9.9)		
Funding available/(required)	(9.2)	23.6	90.3	44.8	44.4	Net insurance service expense	(419.8)	(379.3)	(410.3)	(474.3)	(495.3)		
Dividends paid	(15.2)	(11.4)	(46.2)	(44.5)	(43.7)	Insurance service result	(1.7)	82.8	113.4	76.7	84.9		
Equity raised/(returned)	-	-	(45.0)	-	-	Investment and other revenue	14.3	21.6	15.3	12.2	13.9		
(Increase)/decrease in net debt	(24.4)	12.2	(0.9)	0.2	0.7	Net insurance finance expense	(1.3)	(2.6)	(2.6)	(2.7)	(2.7)		
						Other income (costs)	0.2	(0.7)	(1.2)	(1.2)	(1.2)		
Balance Sheet (NZ\$m)	2023A	2024A	2025E	2026E	2027E	Net result	11.5	119.4	124.9	85.1	94.8		
Working capital	(1.6)	(12.5)	(12.3)	(12.9)	(14.3)	Other income	2.7	0.8	(9.1)	(1.2)	(1.2)		
Fixed assets	6.3	6.7	7.4	8.0	8.6	Profit before taxation	7.8	102.7	117.0	85.1	94.8		
Intangibles	98.5	96.6	97.9	99.4	101.1	Tax expense	(5.2)	(31.8)	(33.9)	(23.8)	(26.5)		
Right of use asset	23.2	20.0	16.8	13.5	10.3	Profit after taxation	2.6	70.9	83.1	61.2	68.3		
Other assets	287.8	381.1	363.8	367.8	381.6	NPAT (from discontinued ops)	(3.6)	3.4	-	-	-		
Total funds employed	414.2	492.0	473.6	475.8	487.3	NPAT (Reported)	(1.0)	74.3	83.1	61.2	68.3		
Net debt/(cash)	(64.0)	(75.4)	(74.5)	(74.7)	(75.4)		. ,						
Lease liability	32.6	28.9	25.6	22.4	19.2	Key ratios	2023A	2024A	2025A	2026A	2027A		
Other liabilities	299.0	213.9	208.1	198.9	191.8	Total GWP growth %	15.2%	12.6%	5.0%	5.0%	5.0%		
Shareholder's funds	146.6	324.7	314.3	329.2	351.8	MER %	32.0%	31.4%	30.0%	29.0%	28.0%		
Minority interests	- 10.0				-	Combined ratio %	100.4%	79.0%	78.3%	86.1%	85.4%		
Total funding sources	414.2	492.0	473.6	475.8	487.3	Solvency ratio (%)	139%	212%	180%	186%	188%		
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^{*} Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend** Information on Forsyth Barr's Carbon and ESG (CESG) ratings can be found at www.forsythbarr.co.nz/corporate-news-events/cesg-report



Earnings revisions

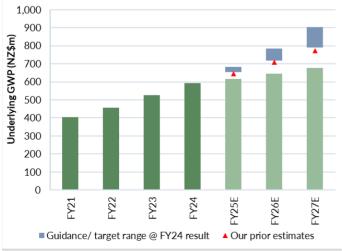
We make material cuts to our GWP growth expectations. In FY25, this is more than offset by lower BAU claims at the underlying NPAT line. However, reported NPAT falls -3% as we incorporate our preliminary estimate of costs relating to the Christchurch earthquakes and raised customer remediation costs. In total these equate to NZ\$7.9m after tax within our FY25 forecasts. In FY26 and FY27, lower GWP is partially offset by (1) lower reinsurance costs due to reduced total exposure and a softening reinsurance cycle, (2) a lowered large events allowance due to reduced exposure and limited events over the last 18 to 24-months, and (3) lower BAU claims costs, as we now expect the BAU claims ratio to normalise back towards ~50% over several years. However, operating deleverage leads to underlying NPAT falling -6% and -15% in FY26 and FY27 respectively.

Figure 1. Earnings revisions (NZ\$m)

		FY25			FY26			FY27	
	Old	New	Change	Old	New	Change	Old	New	Change
Gross written premium	644.4	615.1	(5%)	708.8	645.8	(9%)	772.6	678.1	(12%)
Insurance revenue	618.8	604.2	(2%)	676.6	630.5	(7%)	740.7	662.0	(11%)
Reinsurance expense	(82.6)	(80.4)	(3%)	(84.7)	(79.4)	(6%)	(89.2)	(81.8)	(8%)
Net insurance revenue	536.3	523.8	(2%)	591.9	551.0	(7%)	651.5	580.2	(11%)
Net claims expense - BAU	(244.0)	(225.2)	(8%)	(293.0)	(264.5)	(10%)	(322.5)	(282.8)	(12%)
Net claims expense - Large events	(28.0)	(28.0)	+0%	(55.0)	(50.0)	(9%)	(60.0)	(50.0)	(17%)
Management expenses	(146.4)	(148.2)	+1%	(153.3)	(150.4)	(2%)	(157.7)	(152.6)	(3%)
Net Commission Expense	(9.1)	(8.9)	(2%)	(10.1)	(9.4)	(7%)	(11.1)	(9.9)	(11%)
Net insurance service expense	(427.5)	(410.3)	(4%)	(511.4)	(474.3)	(7%)	(551.2)	(495.3)	(10%)
Insurance service result	108.7	113.4	+4%	80.6	76.7	(5%)	100.3	84.9	(15%)
Net Investment Income	16.1	15.3	(5%)	13.6	12.2	(10%)	15.1	13.9	(8%)
Net insurance finance expense	(2.6)	(2.6)	+0%	(2.7)	(2.7)	+0%	(2.7)	(2.7)	+0%
Other income (costs)	(1.2)	(1.2)	n/a	(1.2)	(1.2)	n/a	(1.2)	(1.2)	n/a
Profit before tax	121.0	124.9	+3%	90.2	85.1	(6%)	111.4	94.8	(15%)
Tax expense	(35.1)	(33.9)	(3%)	(25.3)	(23.8)	(6%)	(31.2)	(26.5)	(15%)
Underlying Profit after tax	85.9	91.0	+6%	65.0	61.2	(6%)	80.2	68.3	(15%)
Canterbury impact	-	(4.3)	n/a	-	-	n/a	-	-	n/a
Other non-underlying items	-	(3.6)	n/a	-	-	n/a	-	-	n/a
Reported Profit after tax	85.9	83.1	(3%)	65.0	61.2	(6%)	80.2	68.3	(15%)
EPS	25.1	24.2	(3%)	19.0	17.9	(6%)	23.4	19.9	(15%)
DPS	13.0	14.0	+8%	13.0	12.0	(8%)	16.0	13.5	(16%)

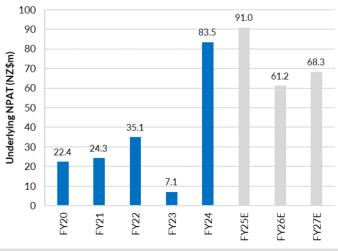
Source: Forsyth Barr analysis

Figure 2. TWR - Underlying GWP (NZ\$m)



Source: Company, Forsyth Barr analysis

Figure 3. TWR - Underlying NPAT (NZ\$m)

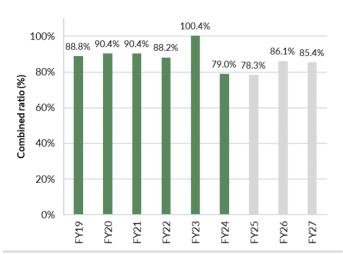


Source: Company, Forsyth Barr analysis



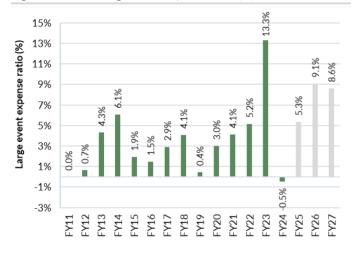
Key charts

Figure 4. TWR - Combined ratio



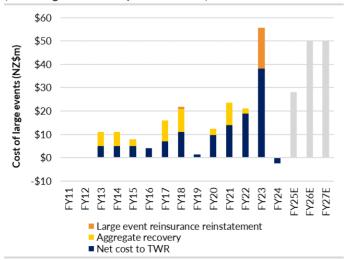
Source: Company, Forsyth Barr analysis

Figure 6. TWR - Large event expense ratio (%)



Source: Company, Forsyth Barr analysis

Figure 8. TWR — Ultimate estimated cost of large events (excluding reinsurance premium costs)



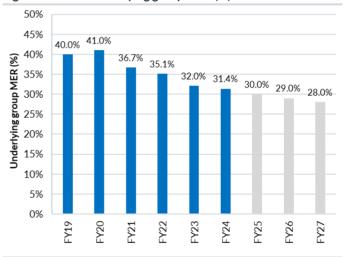
Source: Company, Forsyth Barr analysis

Figure 5. TWR - BAU claims ratio (excluding large events)



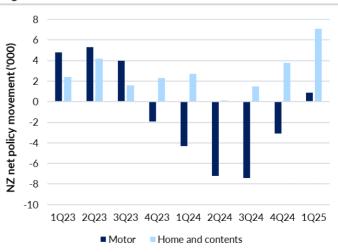
Source: Company, Forsyth Barr analysis

Figure 7. TWR - Underlying group MER (%)



Source: Company, Forsyth Barr analysis

Figure 9. Net movement in NZ risks by quarter across TWR's segments

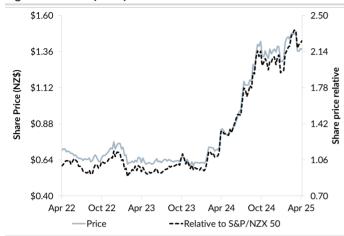


Source: Company, Forsyth Barr analysis



Additional data

Figure 10. Share price performance



Source: LSEG, Forsyth Barr analysis

Figure 11. Substantial shareholders

Shareholder	Latest Holding
ACC	9.1%
Salt Funds Management	7.1%
Pacific International Insurance	5.8%

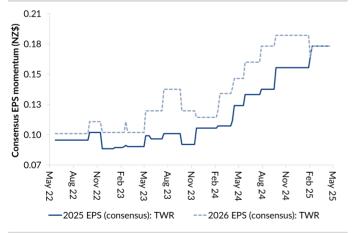
Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

Figure 12. International valuation comparisons using consensus data (one and two year forward)

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Company	Code	Code Price		PE		EV/EBITDA		EV/EBIT		Cash Yld	
			(m)	1yr	2yr	1yr	2yr	1yr	2yr	1yr	
Tower	TWR NZ	NZ\$1.37	NZ\$469	7.2x	6.9x	n/a	n/a	4.3x	4.2x	9.3%	
Heartland Group Holdings	HGH NZ	NZ\$0.76	NZ\$714	8.8x	6.6x	9.1x	6.8x	9.3x	7.0x	6.1%	
Insurance Australia Group	IAG AT	A\$7.96	A\$18,828	18.2x	17.6x	n/a	n/a	12.6x	12.2x	3.9%	
Suncorp Group	SUN AT	A\$19.35	A\$20,955	16.2x	15.9x	13.6x	13.5x	12.5x	12.6x	4.7%	
QBE	QBE AT	US\$21.20	US\$32,005	17.9x	16.8x	15.2x	14.9x	13.9x	13.1x	3.6%	

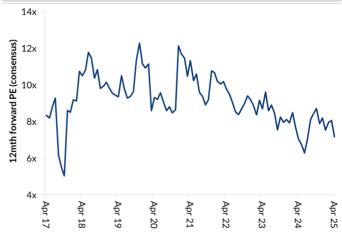
Source: For syth Barr analysis, Bloomberg, NOTE: all multiples based on Bloomberg consensus estimates, EV = market cap+net debt+lease liabilities+min interests-investments and the state of the state

Figure 13. Consensus EPS momentum (NZ\$)



Source: Bloomber, Forsyth Barr analysis

Figure 14. Consensus one year forward PE (x)



Source: LSEG, Forsyth Barr analysis, NOTE: Data excluded when PE<0x or >75x



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